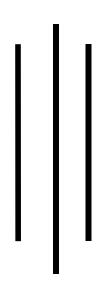
Annual Report

Diktel Multiple Campus- 2081 B. S.



Diktel Multiple Campus

Diktel Rupakot Majhuwagadhi Municipality-2 Diktel Khotang, Koshi Province-, Nepal.

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Report Endorsed by Campus Management Committee Diktel Multiple Campus Kartik 21, 2081 B.S.

This 'Annual Report 2081 B.S.' will be presented at the 6^{th} General Assembly of the Campus for its approval.

Executive summary

Diktel Multiple Campus (DMC) Diktel is the first and the non-profit based community campus in Khotang district. The campus was established by the support of civil society, educators, politicians, administrators, merchants, intellectuals and local community on 16 Ashoj 2037 B.S. It is located in Diktel, headquarters of Khotang district. DMC has been spreading the light of higher education in the eastern hilly districts-Khotang, Okhaldhunga, Solukhumbu, Bhojpur and Udayapur since its establishment. This is made possible because of the development of transport, communication and flexible education policy of the government. The total enrollment of regular students is six hundred sixty eight (668) in academic year 2080/81 B.S. The enrollment of students are decreased by ninety two (92) in this academic year.

As we know that the campus has been affiliated to Tribhuvan University and has been running the faculty of Humanities and Social Sciences, Education and Management (bachelor-annual system) in the morning and day shift as well as master level (Master-Semester System) in humanities and education faculties. Working human recourses are less in number. Teaching staff has been bearing over work load and on the other hand, every administrative personnel has been bearing over load. Despite their over load, they are fulfilling their duties and responsibilities honestly, tactfully and skilfully.

The campus has covered the total area of 35-1-2-3 Ropanies land which has been registered on the name of Diktel Multiple Campus. But all the area of the land has not been utilized productively.

There are nineteen buildings including four permanent and temporary fifteen. It has four buildings having two floors and other remaining are single. There are eightynine rooms altogether for administrative use and classrooms. Only twenty three rooms are used for classes so they are not sufficient for teaching and learning. They are not learning-friendly and well-managed as expected by campus. There is necessity of well-managed library according to the programs and the number of students in the campus. So now the campus has made one hundred eighty desks and benches for the students. Fifteen projectors, one smart board, one interactive board and twelve c.c. camera have been managed in the classrooms. Thirtynine computers are installed in computer lab with internet facilities to the students. To enhance quality education, DMC conducts teacher workshop and training. It publishes the annual report, annual magazine (Naya Kadam), DOI indexed DMC Journal, Tracer Study Report, Operational Calendar and Brochure. These publications reflect the condition of campus to the stakeholders.

It is our pride that Diktel Multiple Campus Diktel has been accredited by University Grants Commission (UGC), Nepal in 2024 A.D. New ten years strategic plan 2022-2032 has been formulated and for sustainable development, a master plan also has been built up. In addition to these DMC has prepared an action plan to participate in Nurturing Exellence in Higher Education Program (NEHEP) of University Grant Commission (UGC) and is also selected for Equity Grants, Digitalization Performance Grants and Performance Based Grants under NEHEP in Academic year 2080 B.S. It has initiated the tasks for re-accreditation by forming committees and cells.

However, Diktel Multiple Campus is not free from financial crisis. It has been bearing heavy loss of budget. Teaching and administrative staff are partly unpaid to their salaries. The enrolment of the students is decreasing annually. We have been following the local as well as provincial government for the supports of infrastructure and quality maintenance. Some positive results seem to

have been appearing. We are sure that we can achieve success if we go along with the stakeholders and the other concerned. We would like to promise from here that we will include the missing information in the next report if any.

We appeal to all stake-holders, agencies and community to assist for improvement and development of DMC. We would like to thank the management committee-chairman and other members for the approval of this report. We would also like to thank the teachers (teaching-staff) and personnel who helped to prepare this report.

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ABBREVIATIONS

Abbreviation Full Forms

A/Y Academic year
A.D Anno Domini

Asst. Assistant

B.A. Bachelor of Arts

B.B.S. Bachelor of Business Studies

B.Ed. Bachelor of Education

B.S. Bikram Sambat

C.M.C. Campus Management Committee

D. M.C. Diktel Multiple Campus

E.M.I.S. Educational Management and Information System

etc. Etcetera
F Female

FSU Free Students' Union

HERP Higher Education Reform Project

IQAC Internal Quality Assurance Committee

L.O.I. Letter of Intend

M Male

M.A. Masters of Arts

M.Ed. Masters of Education

MOU Memorandum of Understanding
NGO Non-Governmental Organization

No. Number

PCL Proficiency Certificate Level

QAA Quality Assurance and Accreditation
RMC Research Management Committee

Rs. Rupees

SAT Self- Assessment Team

SSR Self Study Report

SWOT Strengths, Weakness, Opportunities and Threats

T.U. Tribhuvan University

UGC University Grants Commission

Yr. Year

1. Background

Diktel Multiple Campus is the first and leading community campus of Khotang district. It was established in 2037 Asoj 16 under the affiliation to Tribhuvan University. It is a non-profit based community campus. It has been providing Education to the students of Khotang district and neighboring districts- Solukhumbu, Okhaldhunga, Udyapur and Bhojpur. The products of this campus are working in different sectors as successful human resources, such as administration, education, journalism, industry, business, civil society, banking and politics.

DMC was initiated taking the authority to run PCL program (Now Phased out) in Humanities and Social Science faculty of Tribhuvan university, in addition to, classes of Bachelor's degree in Humanities, education, management (annual system) and, classes of Master's of Arts in Nepali and sociology and, EPM in M.Ed. (semester system) have been running at present. Now many campuses have been established within Khotang and its neighboring districts and, some others are in course of Establishment. However, DMC is devoted to offer the quality, higher education to its students from beginning and never gets discouraged but self-motivated for the improvement, maintains its qualities and services strongly and never lets it go backwards.

Human resources produced from this campus are now performing their skill, qualification, efficiency and experience in different Sectors, such as Lecturers, Teachers, Businessmen, Social workers, Administrators, politicians etc. and their contributions are highly appreciated in the country.

This campus has crossed many ups and downs of difficulties in its course. It is realized that non-profit based campus is not as easier as constituent or private campuses for smooth running. So that to continue the campus, to maintain its quality and efficiency and to promote and develop its infrastructure; we need to collect resources and positive supports from government, NGOs, INGOs, community and other stakeholders.

DMC has been running in its forties. It has crossed so many turning points to arrive at the present condition. For the development and improvement of this campus different people have contributed in different sectors for the campus, so we would like to remember their contributions. The following social-workers, well-wishers, politicians and administrators had played important role and contributed in the establishment and the progress of campus. The contributors are: District Panchayat Chairman, Dip Bahadur Rai, Birkha Bahadur Rai, Dilliser Rai, Devraj Dhakal, Kedar Rai, Parsuram Rai, Parsuram Bajimaya, Hiradhan Rai, Peshal Rai, Kashiraj Raj, and Narendra Rajbhandri. We cannot forget their contributions. So, I would like to thank to them for their purposeful contribution and also we cannot forget the contribution of the former Chief district officer Parshu Pradhan and local development officer Krishna Kumar Nepal. The other contributors are Bayansing Rai, Keshar Bahadur Rai, Harikaji Gurung, Shova Gurung, Bagbir Rai, Capt. Man Bahadur Rai, Prithivi Bahadur Rai, Shree Prasad Bhattarai, Laxmi Kumar Thapa, Tika Prasad Dahal, Dhan Hari Rai, Barjamani Rai, Karna Bahadur Basnet, Raj Kumar Pokharel, RabilalRai, Badarinath Sharma, Tulasi Prasad Bhattarai, Surya Bahadur Sen Oli, Madan Ghale, Chandra Bahadur Rajbhandari, Nayan Kumar Rai, Hari Bahadur Karki, Manik Lal Pradhan, Rewati Raman Koirala, Shiyabaksh Katwal, Ratna Bahadur Thapa, Kumari Krishna Rai, Bishnu Kumar Rai, Rajendra Bhattarai, Devi Prasad Koirala, Atalser Rai, Dilliram Dahal, Karna Bahadur Rai, Rudra Bahadur Rai, Narayan Prasad Joshi, Jas Raj Kiranti, Karna Joshi, Harka Bahadur Rai, Laxmidas Rajbhandari, Kumardhoj Rai, Parshuram Karki, Bom Thulung, Bachchu Rai, Bhanubhakta Ghimire, Narnath Gelal, Shubha Chnadra Rai, Hari Kumar Pokharel, Baburam Rai, Namas Adhikari, Rajendra Thapa, Rudra Giri, Jivan Khadka, Bishal Bhattarai (now member of federal parliament), PanchKarna Rai, Saraswoti Bajimaya, Ram Kumar Rai(Pasang), Hari Roka, Samita Karki, Shiba Kumar Basnet, Subash Pokhrel, Harish Chandra Giri, DurgaJayanti Rai, Sher Bahadur Tamang, Ratna Rai, San Bahadur Rai, Rojan Rai, Rajan Rai (now member of provincial assembly), Rabi Kiran Acharya, Gyanedra Joshi, Pawan Kumar Thapa, Rajanser Rai, Dhan Prasad Subedi, Geha Kumar Sainju, Jit Bahadur Shrestha, Shantiram Mishra, Jitman Rai, Khem Bahadur Khadka and Ajay Kumar Jha, Dr.Suka Raj Rai.

Diktel multiple campus has been running under the Act of Tribhuban University and Diktel Multiple Campus Sanchalan Bidhan, 2075 B.S. approved from the Office of the Vice-Chancellor, Planning Directorate, Tribhuvan University, Kathmandu. Some reformation steps were expected from the federal government. The government of Province No. 1 seems to be

going in the course of establishing Provincial University and DMC has been involved in this procedure. Although this campus is sustaining with many crises, it has made many attempts for the establishment of infrastructures and maintain the quality of education. Diktel Multiple campus prepared the five year (2012 AD to 2016 AD) strategic plan in 2012 AD and implemented it. It prepared the five year strategic plan 2017-2021 A.D. and implemented. And again ten years strategic plan 2022-2032 has been formulated. Master plan for sustainable development also has been built up recently. We are going to implement and forward other programs according to these plans. Further constructive suggestions from well-wishers and others will be highly appreciated. Diktel Multiple Campus appeals to all the stakeholders for its development.

We would like to thank to the chairperson of present management committee Mrs. Durga Jayanti Rai and other members (annex -1) for their guideline to prepare this report. We would like to thank to all political parties, students' organizations, teaching staff, well-wishers, and campus officials. At the end, we equally want to remember them who contributed the campus from the very beginning and if the names of contributors are missed from the list, we (Report Preparation Team) are entirely sorry.

2. Academic Progress

2.1 Enrollment Trend:

Student's enrollment of the last three year is given below Enrollment of students since 2078/79-2081/2082 B.S.

Program wise/level wise)

Year	B.A.				B.l	Ed.			B.I	3.S.		N	I.A. se	meste	er	M.]	Ed. s	emes	ter	Grand Total	
	I	II	ш	IV	I	II	III	IV	I	II	III	IV	I	II	III	IV	I	II	III	IV	
2078/ 79	119	145	31	*	150	124	54	40	57	74	31	25	24	*	*	8	*	*	*	11	893
2079/ 80	35	84	84	55	58	102	75	48	37	43	47	28	14	14	19	19	*	*	*	*	762
2080/ 81	54	35	67	72	71	58	72	62	17	37	36	42	28	*	13	*	19	*	*	*	683
Total	208	264	182	127	279	284	201	150	111	154	114	95	66	14	32	27	19	0	0	11	2338

* Admission was not completed

The above data displays that the number of student's enrolment seems decreasing in academic years of 2081 B.S. when they are compared to grand total of previous year. The student number is decreased by 79 than the previous years. It indicates the trend of enrollment might go down in coming years and it might become challenges to the campus. The campus should prepare the plan, program, strategies and implement them to reduce such challenges. In academic year of 2081B.S., the enrollment of students in B.A.is 228, B.Ed. 263, B.B.S.132, M.A. semester 41, and M.Ed. semester 19. In B.B.S. first year the number of Enrollment is decreased by more than 50%. It shows that the number of Student would certainly go down in coming years.

Enrollment of Girls, Dalit and EDJ. Since, 2078/79-2081/2082 B.S.

						(Pro	gram	wise	: <u> </u>						
Year	B.A.			B.Ed			B.B.S.			M.A. (semester)			M.Ed. (semester)		
Teal	Girls	EDJ.	Dalit	Girls	EDJ.	Dalit	Girls	EDJ.	Dalit	Girls	EDJ.	Dalit	Girls	EDJ.	Dalit
2078/79	46	1	25	84	3	40	42	-	8	3	1	1	9	1	1
2079/80	136	-	18	179	-	24	90	-	7	18	-	-	-	-	-
2080/81	154	1	17	186	1	19	80	2	6	9	-	1	11	-	5
Total	336	2	60	449	4	83	212	2	21	30	1	2	20	1	6

The above data shows that, the girl's enrollment in B.A. has been slightly changed. It is just more than 18 to previous year. Similarly, the enrollment of girls in B.Ed. has been increased by 7 number. The trend seems change in B.B.S. It is decreased by 10 than previous year in girl enrollment as well. Similarly, the number of EDJ and Dalit enrollment of students seems remaining similar. The EDJ not found in M.A. but the number of girls are 9 which is less than 9 to previous year. The enrollment of EDJ is found only 2 in B.B.S. The number of Dalit is 6 which is less by one than previous year. The total number of girls are in B.A. 154, B.Ed. 186, B.B.S. 80 which are decreasing number than the previous years except in B.Ed.. Campus needs to prepare the policy for the enrollment of EDJ and Dalit.

2.2 Pass Rate

Pass rate of the students in 2078/79 in percentage
(Program wise/level wise)

Faculty	Level	Number of students who filled exam forms	No. of pass students	pass percent
	B.A. I	86	4	4.65%
Humanities	B.A.II	61	11	18.03%
	B.A.III	75	57	76%
_,	B.Ed I	60	16	26.66%
Education	B.Ed II	37	21	56.75
(3 & 4 years B.Ed)	B.Ed III	27	12	44.44
D.Ea.,	B.Ed IV	25	6	24
	B.B.S. I	31	7	28
Management	B.B.S. II	25	9	36
(3 & 4 years	B.B.S. III	27	19	70.37
B.B.S.)	B.B.S.IV	19	10	52.63
Humanities (semester) M.A.		38	Result not publish	
M.Ed. (semester)		11	6	54.54

The above figure shows the result pass rate of the students in 2078/79 B.S. The pass rate of B.A.III 76%, B.B.S. III 70.54% seems more satisfactory. B.Ed..II56.75%, B.B.S. IV 52.63% and M.Ed. semester seems normal result. B.A. I, B.A II, seems very poor result. It needs effective management to obtain satisfactory result. B.Ed.. I, B.Ed. IIIB. B.S. II and B.Ed.. IV seems very less satisfactory. The concerned department, teacher and students themselves should increase the efforts. Effective pedagogy, technology along with good content-based teachers are highly demanded for the good result.

Pass rate of the students in 2079/080 in percentage (Program wise/level wise)

Faculty	Level	Number of students who filled exam forms	No. of pass students	pass percent
	B.A. I	145	23	15%
Humanities	B.A.II	71	40	56%
	B.A.III	-	-	
	B.Ed I	124	3	2.124%
Education	B.Ed II	51	3	5.88%
(3 & 4 years B.Ed)	B.Ed III	37	18	48.64%
D.La	B.Ed IV	44	11	25%
	B.B.S. I	67	7	10.44%
Management	B.B.S. II	32	13	40.62%
(3 & 4 years B.B.S.)	B.B.S. III	25	1	4%
D.D.3.J	B.B.S.IV	26	7	26.92%
	First Semester	33	11	33.33%
MA	Second Semester	20	15	75%
Semester	Third Semester	13	9	69.23%
	Fourth Semester	7	7	100%
Total		662	157 (23.71)	

The above figure shows the result pass rate of the students in 2079/80 B.S. The pass rate of B.A. I is 15%, B.A. II 56%. The result of B.A. I seem poor and the result of B.A. II seems satisfactory. The result of B.A. III is not published yet. The result of B.Ed. I seems poor. Its pass percentage only 2.12% so campus administration, teachers and students need to add extra efforts to increase pass rate. Similarly the pass percentage of B.Ed. II also seems poor. Its pass percentage is only 5.88%. So, the similar efforts to B.Ed. I is considered to be applied in this level too but the result of B.Ed. III seems satisfactory. Its pass percentage is 48.64%. Again, the result of B.Ed. IV seems unsatisfactory. Its pass percentage is only 25%. The pass percentage of B.B.S. I is 10.44, B.B.S. II 40.62% B.B.S. III 4% and B.B.S. IV 26.92%. The result of B.B.S I and III seems very poor. Campus administration, teachers, students need to prepare the plan and policy to increase the pass rate. The result of B.B.S. IV seems unsatisfactory and the result of II seems tolerable. M.A. semester result seems satisfactory. The concerned department, teacher and students themselves should increase the efforts. Effective pedagogy, technology along with good content-based teachers are highly demanded for the good result.

Pass rate of the students in 2080/81 in percentage (Program wise/level wise)

Faculty	Level	Number of students appeared in exam	No. of pass students	pass percent
	B.A. I	35	14	40%
	B.A.II	66	20	30%
Humanities	B.A.III	73	Result not Published	
	B.A. IV	53	Result not Published	
	B.Ed I	58	12	20.68%
F.J.,	B.Ed II	72	13	18.05%
Education	B.EdIII	62	Result no Published	
	B.EdIV	41	Result no Published	
	B.B.S. I	37	4	10.81%
Management	B.B.S. II	36	11	30.55%
	B.B.S. III	42	Result not Published	
	B.B.S.IV	28	Result not Published	
Sociology	1st semester	29	Result not Published	
(M.A)	^{2nd} Semester	13	11	84.61%
	3 rd semester	13	Result not Published	
	4 ^{rth} Semester	19	17	89.47%
Education	1st semester	19	Result not Published	
(M.Ed)	^{2nd} Semester	Admission in process		
	3 rd semester	Processing		
	4 ^{rth} Semester	Processing		
Total		696	102	

The above figure shows the result pass rate of the students in 2080/81 B.S. The pass rate of B.A.I is 40%, B.A. II 30%. The result of B.A. I seems satisfactory. It was only 15% in previous year. This year it is nearly thrice times more, and the result of B.A. II seems not satisfactory. It was 56% last year. It is nearly half of the previous year. The result of B.A. III and IV are not published yet. The result of B.Ed. I seems poor .Its pass percentage is only 20.68% but it seems improved when compared to last year which was 2.12%. So, campus administration, teachers and students need to add extra efforts to increase pass rate. Similarly the pass percentage of B.Ed. II also seems poor. Its pass percentage is only 18.05% but it is nearly thrice times improve than the last year. Which was just 5.88% pass. So, the similar efforts to B.Ed. I is considered to be applied in this level too but the result of B.Ed. III and IV have not published yet. The pass percentage of B.B.S. I is 10.81% which is similar to previous year which was 10.44% pass. B.B.S. II 30.55% which is less than 10% than previous year. It was 40.62% pass in last year. B.B.S. III and B.B.S. IV result have not published yet. The result of B.B.S I and II both seems poor. Campus administration, teachers, students need to prepare the plan and policy to increase the pass rate. M.A. second semester result seems satisfactory with 84.61% Similarly M.A fourth semester result seems excellent. It pass percentage is 89.47%. Which are need to be continued. M.A first and II, M.Ed. first semester result have not published. The concerned department, teacher and students themselves should increase the efforts. Effective pedagogy, technology along with good content based teachers are highly demanded for the good result.

2.3 Graduate Trend

Graduate of campus in, 2078/79 B.S.-2080/2081B.S. (Program wise/level wise)

		В	A.			В	.Ed			В.	B.S.			M.A	. Nepa	ıli			М.	4.	
year	EDJ	Girls	Other	Total	EDzJ	Girls	Other	Total	EDJ	Girls	0ther	Total	EDJ	Girls	0ther	Total	EDJ	Girls	Other	Total	G.Total
2078/79	1	5	13	19		5	13	18		9	7	16						5		5	58
2079/80		6	9	15	1	1	2	4		4	5	9	-	-	-	-	1	5	25	31	59
2080/81	1	9	6	16	1	7	7	15		4	5	9			2	2	1	9	11	21	63
Total	2	20	28	50	2	13	22	37		17	17	34			2	2	2	19	36	57	180

Graduate trend analysis:

If we see the data of graduate pass rate, the result seems slightly changed. The number of graduated students in, 2078/79, 2079/80 and 2080/81 are 58,59 and 63 respectively. When the data of 2078/79 is compared to 2079/80. It is found different by only one. That is increased by 1 in 2078/79. Similarly when the data is compared between 2079 /80 and 2080/81 slightly changes are found. It is more by 4 in 2080/81 than the previous year. The data does shows that The pass rate of EDJ in 2080/81 are 1 in B.A. B.Ed. and in M.A. There are no any EDJ students in B.B.S. and M.A. in graduate list. It shows that EDJ students are still back in higher education. Educational policies related to EDJ are need to be revised and implemented. The graduated number of girls have been increased by three in B.A, six in B.Ed., four in M.A. in 2080/81. But in B.B.S. remain the same number four and in M.A. Nepali no number of girls are found as graduated. In B.Ed. only one has graduated from EDI, seven from girls, and other. In B.B.S. four students from girls and five from other have been graduated. But the EDIs are still have not increased. All the graduates have not been involved in this data because the campus is unable to present the supporting documents. Only the students who presented the photocopies of their transcript, collected their certificates and whose tracer reports have been prepared are involved here. Thus the data looks insufficient details.. The result of 'Girls' and 'Others' seems average but 'EDJ' is low. The campus needs to try to execute the programs effectively for achieving good results. The graduated student number remain almost similar in academic years 2079/80and 2080/81. It shows that the entire campus team should give focus to increase graduate numbers in upcoming years.

2.4 Programs:

Running programs, major subject and authorized date from T.U.

S. N.	Level	Faculty	Major Subjects	Authorize d Date	Remarks
1	P.C.L.	Humanities and Social Sciences	Nepali, Political Science, Economics	2037 B.S.	Added History and Culture in 2042 B.S. Now phase-out
2	Bachelor	Humanities and Social Sciences	Nepali, Political Science, Economics, History and Culture	2042 B.S.	Add. English and Sociology in 2069 B.S., B.A.S.W. in 2074
3	P.C.L.	Management	All subjects are compulsory	2047 B.S.	Now phase-out
4	Bachelor	Education	English, Nepali and Mathematics	2052 B.S.	Added Population Education in 2069 B.S.
5	Bachelor (One year B.Ed	Education	English, Nepali and Economics	2052 B.S.	
6	Bachelor	Management	Accounting, Finance and Marketing Group	2062 B.S.	
7	Masters	Humanities and Social Sciences	Nepali	2070 B.S.	
8	Master	Humanities and Social Sciences	Sociology	2074 B.S.	
9	Master	Education	EPM+ Nepali	2075 B.S.	

Educational planning and Management (EPM) and Nepali programs have been authorized in the year, 2075 B.S. No other programs have been authorized lately. But a technical committee has been formed to evaluate the needs programs and extend it.

2.5 Educational Pedagogy:

DMC has been conducting different faculties, programs with different subjects. For this, the following instructional systems have been used to instruct and explore abilities of the students.

- i. Lecture Method,
- ii. Discussion Method,
- iii. Project Work,
- iv. Field Trip,
- v. Paper Presentation,
- vi. Problem Solving Method,
- vii. Practical Work etc.
- viii. Group Work, Pair Work, Peer Work.
- ix. Different weekly program as mentioned in annual calendar.
- x. Blended Teaching
- xi. Participatory teaching

3. Physical Progress:

3.1. Infrastructural Development:

DMC was established in 2037 B.S. but got operated with no own land and buildings during the period of its establishment. Since its establishment, educators, social workers, administrators, politicians, District Panchayat supported physically and financially remarkably. Because of their continuous support, DMC has become successful to register the land 35-1-2-3 Romanizes on its own name in headquarter of Khotang district. It has constructed four RCC building having two floors. Moreover this campus is looking for other sources of supports. The particular of buildings are given bellow. A two storey permanent buildings having four rooms have been constructed from the support of university grant commission (UGC) in last year. The compounding of campus area also have been completed from the support of federal government. Both building construction and compounding of campus area were forwarded through e-bidding process and has constructed too.

In current year a RCC building is in the process of construction. It is financially supported by University Grants Commission. Its total estimated cost is Rs 10820389.72 where university grants Commission (UGC) invests Rs. 10000000.00 and Diktel Multiple Campus Rs. 820389.72 as per the agreement and the building is being constructed by Rupakot Nirman Sewa Pvt. after selecting from e-biding process.

	enig ironi e branig process.			
S.N.	Description	No. of buildings/ blocks	No. of rooms	Remarks
1	One Storey temporary Building	4	8	Classes are running
2	Earth quake resisted building	3	6	
3	Two storey Permanent building	1	6	Under campus-UGC match
4	Two storey administrative	1	10	Support from Diktel Rupakot Majhuwagadi
	building permanent			Municipality 2077/78 B.S
5	Two storey permanent building	1	4	Library in use
6	Two Storey temporary block	1	2	Computer/E-library/Staff room in use
7	One storey temporary block	1	2	Study Class
8	One storey temporary block	1	2	Storer/First Aid Room/ student union office
9	One storey temporary block	1	1	Canteen
10	One storey block	1	1	Assembly hall
11	Two storey permanent building	1	6	B.B.S. classes are running
11	One storey block	2	16	Boys hostel
12	One storey block	1	6	QAA functional office
13	Toilet		20	
14	Total	18	90	

- Classrooms are not enough according to the subjects and the teachers.
- One hostel building is not in use. It needs urgent repairing before use.
- Play ground: There are only volleyball and table tennis court and for football ply ground MOU has been made between campus and Solma Sports Club, Diktel.
- Road: Road has been constructed inside the campus premise by the joint effort of campus community. It is in use now.
- An aqua guard water purifier has been installed for pure drinking water.
- One program hall which can occupy about three hundred people and other three rooms have been well equipped/furnished with modern/ furniture comfortably.
- A water tank has been managed in the proper places to wash hands comfortably.

3.2 Educational Aids:

- I. White boards 24
- II. Pocket charts 5
- III. Geo-boards 2
- IV. Multi-media projectors 15
- V. Overhead projector-1
- VI. Smart board -1
- VII. Interactive Board 1

3.3. Books

- Reference books -9650
- General books <u>15127</u> Total Books - <u>24777</u>
- Journals DMC, Shikshak, Yuba Manch, TU Joural, Nepal Rastra Bank Journal
- New materials have been managing

Reading Rooms and Library

Particular	Number	Condition	Remarks
Reading Room	2 Rooms	Forty students can	It is not sufficient so it needs to
		study at a time	extend
E-library &	30 computers	Students are using	35 computers are insufficient
computer lab	are available	them	according to number of students

Library is digitally automated. There are 24,777 books in total. Where, reference books 9,650 and general books 15,127 are available. Reading rooms and e-library are managed well. Students can study in peacefull environment. Free Wi Fi is managed to the students.

Publication: DMC publishes the DMC Journal, Magazine (Naya Kadam), Operational Calendar, Annual Report, Tracer Study Report, Brochure annually. DMC journal is DOI indexed journal. It has supported to develop professional capacity of the teachers. Operational Calender has supported to organize and run the various programs of the campus. Magazine, annual report and tracer study have supported to publicize the financial and academic performance.

3.4. Furniture:

Some comfortable / modern furniture have been managed at campus recently. The campus has planned to equip all the building rooms with modern ways to make comfortable furniture in the days to come. The wooden, traditional and

outdated furniture are still in use at the campus. This is obligatory condition to the institute.

The details of furniture are as follow:

S.No.	Description	No. of Furniture
1	Desks/benches(made up of metal & wood)	270
2	Desks (made up of wood)	180
3	Benches(wooden)	166
4	Office table	21
5	Wooden Racks	18
6	Wooden bed	16
7	Long Chairs	23
8	Single Table	16
9	Cupboards (wooden)	17
10	Cupboard(steel)	4
11	Sofa set	1
12	Sofa	3
13	Tea Table	6
14	Secretary Table	1
15	Computer Table	11
16	Double Cupboard	9
17	Revolving Chairs	9
18	Steel Racks	21
19	Attach Table	5
20	Wooden Chairs	59
21	Plastic chairs	160
22	White board	20
23	Notice board	3
24	Hill take /Water tank	2
25	Hill take stand	2
26	Rostem	3
27	Rostem (single)	7
28	Jhyampal	1
29	Gaiti	1
30	Kodalo	1
31	Shavel	1
32	Kambal	3
34	Strecher	1
35	Iron rod to fence the map of Nepal & national flag in square shape with flag stand	1/1
36	Memorial park (Sila Lekha)	1
37	Out dated Furniture	12
		i .

- New furniture about 270 desks and benches made up of metal attached with woods have been added this year for students and long chairs, lecture desks for teachers.
- Teaching staff are provided with the locking racks.
- The traditional/old wooden armed chairs are replaced with new furniture.
- The study rooms in the library have been managed.
- Digital/automation system is made for library.
- lecture desks equipped with computer and projector have been managed in each clacess.

3.5 Equipment:

DMC Owns the following equipment's including the internet facilities:

S.N.	Description	No/Unit
1	Computer Desktop	54
2	Laptop	7
3	Printers	13
4	CC camera	12
5	C.C.T.V.	2
6	Display Board	2
7	D.V.R.	2
8	Interactive Board	1
9	Projector	8
10	Scanner	1
11	Camera	1
12	Solar battery& Inverter	1
13	Solar Plate 100 watt	2
14	Inverter	1
15	Card Printer	1
16	Bill Printer	1
17	Sound System	1

- The multimedia projectors are not enough for many teachers.
- All the classrooms are not supplied with electricity.
- Because of the lack of enough manpower all the existing equipment are not used regularly.
- The solar power supplied from BAIKALPIK URJA PRABARDHAN KENDRA NEPAL has made it easier for institute to operate all the computers at once. Also the campus classes are possible to run

4. Financial Progress:

4.1 Analysis of Financial Resource:

Income of last three years

Sources of Income	2080/81 B.S.	2079/80B.S.	2078/79
A. Student's Fees	11921716	12735044.42	14489044
B. Others			
i) Interest Income	60825	24246.67	
ii) Rent of building	39077		
iii) Scholarship D.R.M.	700000	450000	
iv) Naya Kadam	181000	185345	
v) Others	51895	102000	
C. UGC			
i) Regular grants	2786000	2310000	
ii) Performance grants	1212000		232500
iii) U.G.C. Building construction	4750000	3271559.67	500000
iv) Equity grants		815700	30000
v) Pass rate grants QAA	1209500		
D. Diktel Rupakot Municipality for ICT	1000000		115444
E. ICT Dhankuta			113111
F. DFO Khotang	967087		
G. EMIS Grants		2345345	
H. Government of Province Koshi			80000
I. D.R.M. Ward No. 3		23000	00000
J. D.R.M. Ward No. 13		98500	
K. Province Koshi Furniture	643987	800000	
L. Aishelukharka Rural Municipality	384000		
Total	25917087	23160740.8	23768484

Above table represents the fee income, grants received from UGC and other incomes. It seems that the income from student's fees is gradually decreased by Rs 813328 thousand than last fiscal year. As a new income, the campus has received equity grants Rs 1209500 and Rs 100000 from pass rate grant. The total income of campus in fiscal year 2080/81 is Rs. **25917087** which is more by Rs 2756347 than last year. The table shows, the campus does not have strong sustainable source of income to sustain smoothly.

Expenditure Analysis of the last three years

Expenditures	2080/81 B.S.	2079/80 B.S.	2078/79 B.S.
A. Recurrent Expenditure			10461295
i) Salary	9927778	15434340.1	5262.050
ii) E.C.A.	44600		
iii) Gardening	305750		
iv) Outreach Program	155875	100000	
v) Scholarship	700000	450000	
B. Other expenses	3483753	579065	
C. Capital Expenditure			
i) Major Infrastructure			
Development			
-UGC Building Construction		8271559.6	
ii) Minor infrastructure			155293
development (Repair)	431158		
iii) Computer and ICT	967087	203705	50429
iv) Books	820000		73732
v) Software Installation			761440
vi) Furniture Purchase	1027980	482690	
vii) Library Building Construction		3861045	
viii) Computer Purchase		882058	
ix) Teaching Material		161530	
x) Exam		128651	
		1062413	
Total	17863981	31617057	19517456

The values presented in the above table shows the income and expenditure of the fiscal year of 2078/79, 2079/080 and 2080/81 B. S. The data are taken from the final audit report of the campus. The total expenditure in the year 2080/81 is less than that of 2079/80 by Rs 13753076. The total expenditure of 2080/81 is Rs **17863981**. Some furniture, books and some computers were purchased. DMC had purchased books for library of Rs 820000. The budget of current year is highly spent in furniture, books purchasing and for scholarship. The more extra expenditures in the fiscal year 2080/81 were in gardening, ICT management, and ECA and outreach program.

1. Committee "Arthik Tatha Lekha Samiti" formed by CMC.

Co-ordinator- Ram Bajagain- Member of CMC.

Member-Krishna Bahadur Rai - Asst. Campus Chief

Member- Harka Bir Rai -Asst. Campus Chief.

Member- Padam Bahadur Bista Member of Lecturer.

The committee verifies all the expenditure bills, income bill and sources and later it is processed for external/final auditing. It makes accountant responsible to keep the account report transparently.

i. An Auditor is appointed through sealed bid process. The appointed auditor (Registered Auditor) will carry out audit and prepares the final audit report on completion of the fiscal year.

The auditors see whether the issues and the steps suggested previously are implemented properly or not.

5. Social Progress:

5.1. Social Relation:

i. Campus's involvements in Social Activities:

DMC was established to fulfill the necessity of the community. So, campus cannot stay away from society and social activities. This campus has been participating in various social activities from its establishment. Campus performs its tasks coordinating to its stakeholders.

- It initiates and leads the community to construct the local road.
- During and after the disaster (earthquake), campus administration as well as students has supported to the victims voluntarily.
- Financial support to the victims of fire caught, earthquake or landslides
- It has provided the program hall and the furniture to the community people, or the other organizations to conduct stage programs.
- Participates in afforestation activities organized by the DFO Khotang
- Campus organized different programs –(language, literature, music, art and sports) to the public and awarded the best of the performers.
- Campus has organized and/or participated in different awareness oriented programs to eradicate social ills and evils (like gender discrimination and violence, human right, child right etc.)
- Participated in Diktel Bazar sanitation programs.
- Volunteered in different health camps conducted by Area Welfare Centre, NetraJyoti Sangh, District Hospital and other different organizations and/or agencies.
- Fulfilling the educational needs of Khotang and its neighboring districts.
- Conducts outreach program targeting to women such as domestic and sexual violence.
- Conducts community based program relating to climate change.
- Campus has formed a public rerlation committee to stablish close relation with communities.
- Campus conducts awareness programs focusing to the community.

ii. Contribution of the Society to the Campus:

There is no any doubt, debate and/or dual arguments that the community established the campus with their efforts in order to fulfill their needs and demands. So community is foundation to this campus. Community realized extremely lack of higher educational institution in the district. Therefore, took an initiative to run the campus and constructed the infrastructure. There are valuable roles and contributions of the community people which are to be continued in coming days and needs to build up strong relation between community and campus. Society has been contributing to the campus in different sectors. They are listed out below:

- Help for its establishment,
- Registered the land in the name of campus,
- Free labor and financial support for infrastructural development,
- Participate in the construction of campus road,
- Participate in different programs organized by campus,
- Participation in student enrollment campaign,

Manage the drinking water for campus (with payment)

Support to purchase furniture, laptops, projectors etc.

i. Plan of Campus for the Contribution to the Society:

In the absence of community we can't imagine this campus. On the other hand if campus could not fulfill the needs and demands of the society, there will not be the meaning and values of campus. So that campus should vow for equality to society. DMC has forwarded the plan:

- Produce efficient, skillful and qualified manpower as per the need of society.
- Manage the educational programs according to need and demand of society.
- Extend programs gradually to provide vocational and technical education.
- Encourage people to enroll/ admit their children at the campus.
- Establish close relation with school and campuses of its catchment area.
- Run outreach program related to climate change.

ii. Plan for Increasing Involvement of Society in the activities of Campus:

There is no possibility of the development of society in the absence of education. Education imparts knowledge and skills to the people by means of which they can motivate other people so that social changes take place. This will be the tool of social reformation. Education is compulsory to all. In the context of Nepal 'Right to Education' is provisioned as fundamental right in the constitution of Nepal, 2072. However, there is very less budget or investment in higher education. People's participation and other efforts are obligatorily needed. If it lacks certainly there may appear many hazards and finally institute might be closed. Though we are praising the importance of federalism, only the urban centered campuses being benefited and are sustaining and other remote centre campuses are in the verse of close. Campuses established in remote areas should play vital roles of development with the feeling of their self-cooperation. In order to increase people's participation, the following plans have been forwarded:

- Honor the best social worker, expert, senior citizens etc. on special occasion.
- Conduct interaction and discussion program among stakeholder to solve the problems, challenges and issues of the campus.
- Organize get together program with ex-students, teachers, personnel and CMC members.
- Discuss and interact with local government,
- Discuss with stakeholder while preparing the future plan of the campus.
- Organize general assembly of campus
- Activate campus and community relation committee.
- Publish different journals and magazines.

5.2. Issues and Challenges:

There are many issues and challenges to be solved by DMC. The enrollment ratio of students is decreasing, no any regular economic support except grant from UGC. However, to reduce these all challenges the institution implemented strategic plan from 2017-2021 A.D. Another strategic plan2022-2032has been formulated .Some of the measures to face these issues and challenges are:

i. Short Term:

- Insufficient skilled manpower,
- Not sufficient infrastructure and other foundation (buildings, hostel, playground, furniture etc.) for development of campus.
- There is not sufficient efficient and skilled human resources.
- Decreasing student enrollment.
- Problem of drop-out,
- Insufficient of modern technology

ii. Long term

• Clear policy of government to the Public/community Campuses.

- Less sources for the infrastructure development,
- No regular and sustainable economic support except fee from regular students and grant of UGC, Landscape planning and maintaining slop-stability.
- Repair and maintenance of old infrastructure/building/furniture.
- Challenge of providing quality education by charging affordable amount of fee.
- Challenge of addressing the needs and interests of diverse students and community.
- The enrolment of students are decreasing, dropout numbers are increasing.
- Challenge of educating students to make them competent enough in ever changing and complex world.
- Students regular attendance in the classrooms.

iii. Mitigation Measures Taken to Address the issues and Meet the Challenges

It is expected that it will assist us to overcome some of these challenges. The campus has requested the Diktel Rupakot Majhuwagadi Municipality and Provincial Government (Province 1) for the construction and improvement of its infrastructures. Moreover, the campus is accredited by University Grants Commission (UGC), Nepal in 2024 A.D. It will probably find out some solutions to these challenges. New ten years strategic plan 2022-2032 has been formulated and for sustainable development master plan also has been built up.

iv. Plan for Addressing the issues and Challenges

DMC is suffering from different issues and challenges. Campus is trying to address those issues and challenges through formulating Revised Strategic Plan (2022-2032 A.D.). Some points are given bellow:

- Execute the campus policies and program
- Reduce unnecessary expenditure,
- Request to Local and Provincial Government for infrastructure development,
- Appeal to elected people's representatives(local, provincial and federal) for support,
- Perform the best tasks as recommended by PRT as soon as possible to achieve QAA,
- Mobilize the resources achieved from the SHAIKSHIK

TATHADHARMIK MAHOTASB-2073B.S.' to run the programs for QAA,

- Utilize the land donated by community for its development,
- Manage E-library, well furniture, teaching learning materials, learning friendly classroom etc.
- Appeal to all stakeholders to assist campus for its sustainability.
- Search alternative resources for campus development.
- Gradually, fulfill efficient and skilled manpower.
- Establish the good relation with community and other stake-holders.
- Organize training, seminar and workshop for teachers and students.
- Use information technology in both administration and teaching learning activities.
- Execute the EMIS actively.
- Extend the programs in master level.
- Organize extra-activities program for students etc.

DMC's Action Plan for 2081/82

The DMC has Action Plan for the fiscal Year 2081/82 B.S. which are given bellow. There is no doubt if the following proposed capital and programs are implemented, the quality of the campus certainly will gear up.

and a





		नियमि	त वि	चार्थीबाट	
सि.नं.	कक्षा	विद्यार्थी संव	<u> ज्या</u>	वार्षिक शुल्क	जम्मा शुल्क
٩	B.A. I		६०	9500000	9,050,00010
२	B.ED. I		७०	900000	9,980,00010
₹	B.B.S. 1		२०	9000000	380,00010
४	B.A. II		७६	95\$0000	१,३६८,०००।०
X	B.ED. II		७९	9950000	9,३४३,०००।०
Ę	B.B.S. II		३८	9980000	६४६,०००।०
و	B.A. III		30	98000100	५७०,०००।०
5	B.ED. III	*	४१	95000100	995,00010
3	B.B.S. III		34	950000	£\$0,00010
90	B.A.IV		७९	20000100	9,450,00010
99	B.Ed. IV		७५	99000100	१,४२५,०००।०
17	B.B.S. IV		४८	99000100	९१२,०००।०
13	M.A.M.ed I सेमिस्टार		80	३१५००।००	9,750,00010
18	M.A.M.ed II सेमिस्टार		४४	३२५००।००	१,४६२,५००।०
الا	M.A.M.ed III सेमिस्टार		93	३३५००।००	४३४,५००।०
Ę	M.A.M.ed IV सेमिस्टार		93	38X00l00	४४८,५००।०
म्मा				७७२	१४,६०८,४००।०
		आंधि	-	वद्यार्थीबाट	
ा.नं.	कक्षा	विद्यार्थी संख	या	वार्षिक शुल्क	जम्मा शुल्क
9	B.A. I, II, III, IV		९०	\$X 00100	
5	B.ED. I, II, III & IV		६५	\$X00100	
9	B.B.S. I, II, III & IV		30	3400100	१२९,५००।०
0	M.Ed. I, EPM & Nepali partial		5	₹ 200 00	२८,०००।०
म्मा	INCPAII Partial		१५०	98000100	900,000
		प्रम	णपत्र	वापत	
.नं.	I.A.		2	२५००।००	
۹	स्नातक तह		९०	E 000100	३६०,०००।०
2	One Year B.ED.		9	840010	० ४,४००।०
			30	(X00)	940,000
^३ मा	M.A.				५१९,५००।०
1	प्रमाण पत्र	200,000			
		कुल जम्मा			99,075,00010

-	ज अनुमानित विवरण ०६९।०६२			अनुमानित व्यय तर्फ आ.व. ०	द्रभावदर	
35	अनुमानित आयतर्फ	अनुमानित व्यय			×	
.न.	विवरण	जम्मा रू	सि.न.	विवरण	अनुमानित रकम	
9<	विद्यापी शूल्कबाट (नियमिति)	94,348,000100	9	तलव भत्ता	१७,८४७,०००।००	
₹	आंशिक परीक्षा फारम	900,00000	3	अतिरिक्त पिरियड	\$00,000100	
1	प्रमाणपत्र सिफारिस र प्रमापत्र प्रतिलिपी समेत	£00,000100	3	विधुत महशुल, टेलिफोन, इन्टरनेट र पानिपोत	900,000100	
Y	विश्वविद्यालय अनुदान आयोग नियमित अनुदान	3,000,000100	Y	दे.भ. भत्ता	£00,000 00	
¥.	व्याज	90,000100	X	अतिथि सत्कार	940,000100	
Ç	प्रदेश सरकार	800,000100	Ę	त्रि.वि. महशुल	9,740,000100	
0	विश्वविद्यालय अनुदान आयोग कार्य सम्पादन अनुदान	9,400,000100	U	पत्र पत्रिका विज्ञापन	900,000100	
12	वडा कार्यालयहरू	X00,000100	5	आर्थिक सहयोग	50,000100	
9	गाउँपालिकाहरु	400,000100	9	अतिरिक्त त्रियाकलाप	300,000,00	
90		8,000,000100	90	स्टेसनरी का.सा.	940,000 00	
99		(99	सेवानिवृत्त प्राध्यापक कर्मचारी समेत	200,000 00	
99		20,000100	92	ढुवानी	70,000100	
9		9,200,000100	93	वियुतिय सामान	X00,000100	
9		50,000100	98	लेखापरीक्षण	40,000100	
9		90,000,000100	91	भैपरी / विविध	900,000 00	
9		9,000,000100	94	पेइड सेन्टर	940,000100	
٩	9 Digitalization UGC	200,000100	90	नविकरण त्रि,बि	999,000100	
	विवध	900,000 00	95	सूचना प्रणाली EMIS वार्षिक	90,00000	
			99	भुक्तानी हुन बाकी तलव ०७९।०८०	३,⊏६४,०००।००	
			90	प्राध्यापक कर्मचारी कल्याण कोष	₹00,000 00	
			79	भवन निर्माण (पुँजियत खर्चको लागि) UGC बाट प्राप्त रकम	90,000,000100	
2	म्मा		77	विविध (पुँजिगत खर्चको लागि)	३,२१३,०००।००	
4		36,000,000100	-	जम्मा	\$6'00'8'00'be	

Quality Improvement Budget

Fiscal Year 2081/082

SN	Name of Committee	Budgeted Amount(Rs)	
1.	Infrastructure Development, Repair Maintenance, Nature and Health care unit	2,01,80,000	
2.	Research Management Committee	20,55,000	
3.	Library and Computer management Committee	22,55,000	
4.	Grievance Redress and Mechanism	6,000	
5.	Publication , Public Information system	3,10,000	
6.	Academic Committee		
7.	Examination, Assessment and Scholarship Committee	15,04,000	
8.	Canteen Management Committee	255,000	
9.	Others	1,09,500	
	Total	1,00,000	
	1000	2,67,74,500	

Annexes- 1

Diktel Multiple Campus Diktel Khotang Diktel Rupakot Majhuwagadhi Municipality Ward No. 2

The name list of Campus Management Committee

	1 0	
S.No.	Name	Designation
1	Durgajayanti Rai	Chairman
2	Purnaraj Rai	Vece-Chairman
3	Prakash Kumar Shrestha	Member
4	Dhyan Bahadur Rai	Member
5	Dinesh Kumar Ghimire	Member
6	Ram Bahadur Bajgain	Member
7	Tika Khatri	Member
8	Tirtha Raj Bhattarai	Member
9	Uttam Sing Rai	Member
10	Dhruba Bikram Rai	Member
11	Rajan Prasad Acharya	Member
12	Lal Prasad Ghimire	Member
13	Hira Kumar Rai	Secretary Member

Note: Campus Management Committee was formed by the Campus General Assembly on 2080/01/16 B.S.

Annexes- 2

Diktel Multiple Campus Diktel Khotang

Diktel Rupakot Majhuwagadhi Municipality Ward No. 2

Name Lists of Teaching Staffs and Personnel

S. No.	Name	Designation	Status
1	Hira Kumar Rai	Campus Chief/Reader	Full Timer
2	Krishna BahadurRai	Asst. Campus Chies/Reader	Full Timer
3	Hark Bir Rai	Asst. Campus Chies/Leturere	Full Timer
4	Bimala Rai	Asst. Campus Chies/Leturer	Full Timer
5	Sher Bahadur Tamang	Reader	Full Timer
6	Ram Prasad Rai	Reader	Full Timer
7	Dhankarna Shrestha	Lecturer	Full Timer
8	Lal Prasad Ghimire	Lecturer	Full Timer
9	Bijaya Kumar Rai	Lecturer	Full Timer
10	Padam Bahadur Bista	Lecturer	Full Timer
11	Rabin Sunuwar	Asst. Lecturer	Full Timer
12	Shyam Kumar Rai	Asst. Lecturer	Full Timer
13	Keshar Kumar Rai	Asst. Lecturer	Full Timer
14	Bedi Kumar Rai	Asst. Lecturer	Full Timer
15	Lila Bahadur Khatri	Asst. Lecturer	Full Timer
16	Shankar Thapa	Asst. Lecturer	Full Timer
17	Dewa Kumar Rai	Asst. Lecturer	Full Timer
18	Krishna Bahadur Gurung	Asst. Lecturer	Full Timer
19	Krishna BahadurRai	Asst. Lecturer	Full Timer
20	Parjun Rai	Asst. Lecturer	Full Timer
21	Naindra kumar Khatri	Asst. Lecturer	Full Timer
22	Sanjip Thapa	Asst. Lecturer	Full Timer
23	Kalpana Rai	Asst. Lecturer	Full Timer
24	Chitra Prasad Subedi	Asst. Lecturer	Part Timer
25	Laxmi Kumar Rai	Asst. Lecturer	Part Timer
26	Subash Chandra Rai	Asst. Lecturer	Part Timer
27	Min Kumar Dahal	Asst. Lecturer	Part Timer
28	Chuda Bahadur Karki	Accountant	Full Timer
29	Gopal Dahal	Book Checker	Full Timer
30	Sanjib Khadka	Computer Operator	Full Timer
31	Milan Chandra Rai	Librarian	Full Timer
32	Ram Chndra Rai	Assistant	Full Timer
33	Yubaraj Rai	Office assistant	Full Timer
34	Dhan Bahadur Darji	Office assistant	Full Timer

• If we compare the number of teachers and the number of subjects, it is clear that other more teachers are needed here. Some of the teachers are bearing over load of teaching hours. Distribution of the subjects and its period is not balanced.

The End